



)RU ,PPHGLDWH 5HOHDVH
\$XJXVW

&RQRFR3KLOOLSV↑ :HGGWRLQWKHOBHFLWHIU)RLXIQGRDWSLORDQ/N%DRDUG
7UXVWHHV

7KH8QLYHUVLW\RISQDWNRDRUGQSIDWLNZVWRIDIVGKDMPEIU &RQRFR3K
([WHUQDO\$IBDLHMLGHEHW:HQG)\.LQJ

7UXVWHHVHOHFWHIGD.UQVHWRBQRQWKHERDUGLQ-XQH

)RXQGDWLRQ3UHVLCRIQGVODLUG5LXQWVHDSNBUHRVQLRQDQGHEGXFDWLRQ
HQJLQHHDGGVDCHVZDRQDORV\$URQJWLROV%RADKHG)RX:HQG\TV EOHHD
LQÅÅ0•@ðð0P00Å0p°€0P€ðà0•0p°€0p @WLRQZLOOFUHDWHDQHQ

EHQHILW DUHFVDFG VFDJLQFHULQJ DW 8\$\$ LQ SHUSHWXLW\

3, DP KRQRUHG WRWEH HCHLYWHGLWR RI RSD%VNDVORRQYUDXG ORRN
IRUZDUG WR ZRUNLEHJULWKWKH%PRIPUGLV.LLQJSDWQW WR RXU FRP
PH SHUVRQD OSQLWKD WLWKFRISVOLDQXNDV WIRHSERVMG HGSXRDJWLXQLDQHV
IRU LWV VWXGHQWV VWDWHZLGH

RI \$ODVND

.LQJ EHJDQ KHU FDUHXPHUHQVLDQSHWZRQLQ&RQRFRG,IOFV KHOG OHDGHU
SRVLWLRQVRLQDWKRQHDSGG SUBB XFIWMLKSHWLQGXZRWNLQJ LQ HQJLQHUI
SRVLWLRQV ERWKLQWHLKHD8V6RQDQO+RKKWVBEWLXUQHGWV ZRUN LQ W
8SVWUHDP 6WUDWHLR DQGD3RUPWRW IXQKWLZDQ P,EGSHORQDWLRQ DQG
DSSUDLVDO VXSHUYLVRU IRU GHHSZDWHU 1LJHULD

:LWK WKH PHUJHU RIHQ)QFRDID%RUWYR39CD\$HPV!" O@Pp`Àp€p0•P0`

.LQJ UHFHLYHG D%DFKHGRJUBRGLQXSHUQLQHURP &RORUDGR 6FKRRQ
0LQHVLQ *ROGHQ &RQRW&KIH8QHWHYHG:BN%RR\$QGKRIU'DUHFWRUV DQG

DQG ,FH &RPPLWWHH IRU\$@BYNDQM+@KXMEZLQV@KHUZR \RXQJ FK
LQ \$QFKRUDJH